

COLLABORATIVE PARTNERSHIP ON FORESTS (CPF)

WORK PLAN 2017-2020, including updates for 2019-2020

I. General provisions

A. Introduction

Purpose

1. The purpose of this Workplan is to identify the planned activities of the Collaborative Partnership on Forests¹ (CPF) over the period 2017-2020 and guide their implementation, and to provide information on these intended activities for member States, CPF members' governing bodies and stakeholders.

2. The Workplan has been developed by the member organisations of the CPF in response to guidance received from the UNFF² and other governing bodies; it is aligned with the United Nations Strategic Plan for Forests 2017-2030 (UNSPF) and the Quadrennial Programme of Work of the United Nations Forum on Forests (UNFF) for the period 2017-2020 (4POW). It also takes into account other relevant forest-related agreements recognized in the UNSPF.

CPF Policy Document, core functions and membership

3. The member organisations of the CPF have also agreed a new Policy Document that sets out the CPF mission, functions, membership, delivery mechanisms, and Rules of Procedure.

4. The core functions of the CPF³ are to:

- (a) Support the work of the UNFF and its member countries;
- (b) Provide scientific and technical advice to the UNFF and governing bodies of other CPF members, at their request;
- (c) Enhance coherence and cooperation, as well as policy and programme and coordination, at all levels among its member organizations, including through joint

¹ The current member organisations of the CPF are: Center for International Forestry Research (CIFOR); Convention on Biological Diversity (CBD) Secretariat; Convention on International Trade in Endangered Species of Wild Fauna and Flora (CITES) Secretariat; Food and Agriculture Organization of the United Nations (FAO); Global Environment Facility (GEF) Secretariat; International Tropical Timber Organization (ITTO); International Union for Conservation of Nature (IUCN); International Union of Forest Research Organizations (IUFRO); United Nations Convention to Combat Desertification (UNCCD) Secretariat; United Nations Development Programme (UNDP); United Nations Environment Programme (UNEP); United Nations Forum on Forests (UNFF) Secretariat; United Nations Framework Convention on Climate Change (UNFCCC) Secretariat; World Agroforestry Centre (ICRAF); and World Bank.

² In particular in ECOSOC Resolution 2015/35

³ As set out in the CPF Policy Document.

programming and the submission of coordinated proposals to their respective governing bodies, consistent with their mandates;

(d) Promote implementation of the United Nations Forest Instrument and the UNSPF as well as the contribution of forests and trees to the 2030 Agenda for Sustainable Development Agenda and other major forest-related agreements.

B. UNSPF and 4POW

5. The UNSPF and the 4POW were agreed at the UNFF Special Session in January 2017⁴.

6. The UNSPF includes six Global Forest Goals (GFGs) and 26 associated targets to be achieved by 2030. The GFGs are aimed at contributing to progress on the Sustainable Development Goals (SDGs), the Aichi Biodiversity Targets, the Paris Agreement adopted under the United Nations Framework Convention on Climate Change, the United Nations Forest Instrument (UNFI) and other international forest-related instruments, processes, commitments and goals. The six GFGs are:

Global Forest Goal 1: Reverse the loss of forest cover worldwide through SFM, including protection, restoration, afforestation and reforestation, and increase efforts to prevent forest degradation and contribute to the global effort of addressing climate change.

Global Forest Goal 2: Enhance forest-based economic, social and environmental benefits, including by improving the livelihoods of forest dependent people.

Global Forest Goal 3: Increase significantly the area of protected forests worldwide and other areas of sustainably managed forests, as well as the proportion of forest products from sustainably managed forests.

Global Forest Goal 4: Mobilize significantly increased, new and additional financial resources from all sources for the implementation of SFM and strengthen scientific and technical cooperation and partnerships.

Global Forest Goal 5: Promote governance frameworks to implement SFM, including through the UNFI, and enhance the contribution of forests to the 2030 Agenda for Sustainable Development.

Global Forest Goal 6: Enhance cooperation, coordination, coherence and synergies on forest-related issues at all levels, including within the UN system and across CPF member organizations, as well as across sectors and relevant stakeholders.

⁴ Report of the United Nations Forum on Forests on its 2017 special session, E/2017/10–E/CN.18/SS/2017/2.

The Appendix to the UNSPF provides an indicative list of thematic areas for action associated with the GFGs and targets.

7. The implementation framework for the UNSPF recognises the important role of contributions by CPF and its member organizations. It invites the CPF to support the UNFF and its members in advancing the GFGs and targets, along with existing forest-related intergovernmental objectives and targets. It also encourages members of UNFF to support the CPF Workplan and to provide voluntary financial contributions to support the activities of the CPF and its member organizations.⁵

C. Components of Workplan

8. The components of this Workplan are (a) recurrent activities of the CPF; (b) Joint Initiatives (JIs) of the CPF; and (c) activities to strengthen CPF pursuant to ECOSOC Resolution 2015/33.

9. Section II provides information about current CPF Joint Initiatives, including their objective(s); relevance for GFGs, forest-related SDGs and Aichi Biodiversity Targets; lead agencies and other CPF partners; time frame; resource implications; and external partners.

10. Section III sets out, for each relevant recurrent activity and for each Joint Initiative, Workplan actions for each of the years 2017, 2018, 2019 and 2020.

11. The Annex summarizes relevant guidance from governing bodies.

12. In addition to their financial contributions to JIs noted in Section II, it is estimated that CPF member organisations contribute around \$930 thousand per annum to the cost of recurrent activities⁶.

D. Contribution of CPF activities to core functions

13. To a varying degree, the different activities of the CPF each contribute to all the core functions of the Partnership. However, the following table highlights currently ongoing activities of most relevance to individual core functions. CPF is also considering additional initiatives contained under the current section in “Joint Initiatives in the pipeline”.

⁵ Paragraphs 38-40 of E/2017/10–E/CN.18/SS/2017/2.

⁶ See Section III. 1-4 a

<u>Core function of CPF</u>	<u>Most relevant CPF activities</u>
Support the work of UNFF and members	<ul style="list-style-type: none"> • Contributions to UNFF documents & sessions • JI: Streamlining forest-related reporting
Provide scientific & technical advice	<ul style="list-style-type: none"> • JI: Global Forest Expert Panels • JI: Global Forest Information Service • JI: Policy Learning Initiative
Enhance coherence, cooperation & coordination (e.g. joint programming and coordinated proposals to governing bodies)	<ul style="list-style-type: none"> • Periodic sharing of information at CPF meetings • Participation at other global forest-related events • CPF meetings, side events and OLI • CPF website • JI: Communicators' Network
Promote implementation of UNFI & UNSPF and contribution to 2030 Agenda and other global agreements	<ul style="list-style-type: none"> • JI: Forest Finance Facilitation • JI: Global Conference (2018 only) • JI: Wangari Maathai Award • JI: Forest Landscape Restoration • JI: SW4SW

E. Follow-up and review of Workplan

14. The CPF will follow up, review and take stock of the progress made in the implementation of the Workplan annually and update it as necessary. This update may include also future JIs proposals.

15. The CPF will have a continuing challenge arising from the difference between its planning cycle and the cycle of the UNFF sessions. While for budgetary and other reasons planning should follow the calendar years, UNFF is likely to give its guidance in the middle of the planning period and is willing to receive update also in the middle of the planning period. For this reason, CPF will need to review its Workplan following each UNFF session and include new activities as needed.

Section II - JOINT INITIATIVES

CPF Communicators' Network

Objectives:

- to facilitate coordinated actions among and beyond CPF members to increase impact of messages.
- to advise CPF on its communication and outreach activities and support the development of related products and initiatives.
- to support the development and implementation of the Communication and Outreach Strategy of the UN Strategic Plan for Forests⁷.
- to advise on and facilitate CPF's participation in global events.
- to provide support for the preparations for and the implementation of the International Day of Forests (IDF).
- to advise member states on communication and outreach-related issues at their request.
- to increase awareness of the role and contribution of the CPF brand, and input to other relevant International Days and events.
- to leverage the outreach platforms of individual members.

Relevance for GFGs, forest-related SDGs and ABTs:

- contributes to all GFGs, forest-related SDGs and Aichi Biodiversity Targets and aims to highlight the multi-faceted contributions of forests to global sustainable development priorities.

Lead agency:

- Currently co-led by CIFOR, FAO and UNFFS

CPF partners:

- All.

Time frame:

- continuous

Resource implications:

- In kind contributions from CPF partners: \$ 166K per annum
- Cash contributions from CPF partners: \$ 72K per annum
- Contributions from non-CPF sources: \$ 60K per annum
- Total projected budget: \$ 298K per annum.

External partners:

International Forestry Students' Association

⁷ Pursuant to paragraphs 71-75 of E/2017/10–E/CN.18/SS/2017/2

Forest Finance Facilitation

Objective:

- To support the Global Forest Financing Facilitation Network⁸ in mobilizing financing from all sources for the sustainable management of all types of forests and in particular:
 - In contributing to promoting and assisting countries in designing national forest financing strategies to mobilize resources for sustainable forest management;
 - In contributing to assist countries in mobilizing existing financial resources from all sources for sustainable forest management, including as sources of financing or as accredited entities to multilateral financing mechanisms;
 - In contributing to the clearing house function of the Global Forest Financing Facilitation Network, including by contributing data on existing, new and emerging financing opportunities and by sharing lessons learned and best practices from successful projects, drawing on the CPF online sourcebook; and
- To contribute to the achievement of the global forest goals and targets, as well as priorities contained in the quadrennial programmes of work.

Relevance for GFGs, forest-related SDGs and ABTs:

- contributes to all GFGs, forest-related SDGs and Aichi Biodiversity Targets and particularly relevant to GFG 4, SDG target 15.b, ABT 7 and 20, and Addis Ababa Action Agenda paragraph 63.

Lead agencies:

- UNFFS

CPF partners:

- CBD Secretariat, FAO, GEF Secretariat, ITTO, UNEP, UNDP, World Bank, IUCN, UNCCD Secretariat

Time frame:

- 2017-2020

Resource implications:

- In kind contributions from CPF partners: \$ 806K per annum
- Cash contributions from CPF partners: \$ 0K per annum
- Contributions from non-CPF sources: \$ 0K per annum
- Total projected budget: \$ 806K per annum.

External partners:

Green Climate Fund, African Development Bank

⁸ Pursuant to paragraphs 14(a) and 17(b)(ii) of ECOSOC Resolution 2015/33

Global Forest Expert Panels (GFEP)

Objective:

- To support UNFF and other forest-related intergovernmental processes by assessing available scientific information in a comprehensive, interdisciplinary, objective, open and transparent way and by producing reports on forest-related issues of high concern, including on emerging issues.

Relevance for GFGs, forest-related SDGs and ABTs:

- Relevant to GFG 4 (especially target 4.5); GFG 6 (including especially target 6.2); SDG targets 12a, 17.14, 17.6 and 17.16; and Aichi Biodiversity Target 19.
- GFEP's thematic panels address specific SDGs.

Lead agencies:

- IUFRO

CPF partners:

- All CPF members participate in this JI as appropriate. CIFOR, CBD Secretariat, FAO, ICRAF and UNFFS are currently on the Steering Committee, which is chaired by IUFRO.

Time frame:

- continuous

Resource implications:

- In kind contributions from CPF partners: \$ 40K per annum
- Cash contributions from CPF partners: \$ 0K per annum
- Contributions from non-CPF sources: \$ 280K per annum
- Available resources⁹: \$ 320K per annum
- Total projected budget: \$ 380K per annum.

External partners:

- Government agencies as GFEP donors.
- Research/educational organizations (universities, research institutes, etc.) employing authors and reviewers of GFEP assessment reports.

⁹ Pending formal confirmation

Global Forest Information Service (GFIS)

Objectives:

- to enhance access to all forest-related information, ensuring that it is accessible to all stakeholders including policy-makers, forest managers, non-governmental organizations, community groups and the wider public.
- to contribute to an improved understanding of complex forest-related issues, creating informed public engagement in forest policy and forest management at all levels leading to improved decision-making.
- to contribute to the development of common information exchange standards, building capacity and enhancing partnerships among forestry information providers and users.
- to develop a system of partnerships with a variety of organizations to form an online community. Through a bottom-up approach, partners determine the volume, coverage and type of information they would like to share through GFIS. The underlying assumption behind the development of GFIS is that its partners share a common need for information sharing that is addressed most effectively through collaboration.

Relevance for GFGs, forest-related SDGs and ABTs:

- contributes to all GFGs, forest-related SDGs and Aichi Biodiversity Targets and particularly relevant to GFG 4 target 4.5, Aichi Biodiversity Target 19 and SDG 17, including targets 17.6, 17.16 and 17.17.

Lead agency:

- IUFRO

CPF partners:

- All CPF members participate in this JI as appropriate. CIFOR, FAO, IUCN, UNEP, UNFFS and World Bank (PROFOR) are also on the Steering Committee, chaired by IUFRO.

Time frame:

- continuous

Resource implications:

- In kind contributions from CPF partners: \$ 20K per annum
- Cash contributions from CPF partners: \$ 15K per annum
- Contributions from non-CPF sources: \$ 26K per annum
- Available resources: \$ 61K per annum
- Total projected budget: \$ 61K per annum.

External partners:

- Intergovernmental and governmental organizations: government agencies as GFIS donors; research/educational organizations as well as international organizations and agencies serving as GFIS information providers.

- Non-governmental organizations serving as GFIS information providers. (A list of GFIS partner information providers is available at: https://www.gfis.net/about_gfis/our_provider_network).
- International Forestry Students' Association (IFSA)

Streamlining Global Forest-related Reporting

Objectives:

- to streamline and harmonize reporting and reduce the forest-related reporting burden on countries¹⁰
- to improve monitoring of and reporting on progress, including the harmonization of indicators and reporting processes¹¹

and more specifically to:

- Reduce the forest-related reporting burden on countries and increase consistency, comparability and compatibility of collected data through streamlining reporting requests, synchronizing reporting cycles, harmonizing terms, definitions and data collection methods;
- further develop the Tier 3 indicators of the Global Core Set of forest-related indicators in a participatory manner and make the whole set available for as many global and regional forest-related reporting processes and mechanisms as possible;
- support international and regional processes by sharing experiences and lessons learned on different reporting frameworks;
- contribute to design and development of better information and knowledge management system(s), allowing facilitated reporting and access to comprehensive and best available data and information to a broad range of users;
- Inform and help streamline national forest-related reporting processes, such as criteria and indicators for SFM, NBSAPs, NDCs, national SDGs and other results-based monitoring of forest strategies and action plans;
- Improve countries access to the latest geospatial data, products and tools that can facilitate generation of new data on forest area and its changes as well as on spatial distribution of forests

Relevance for GFGs, forest-related SDGs and ABTs:

- contributes to all GFGs, forest-related SDGs and Aichi Biodiversity Target 5, 7, 11, 14, 15

Lead agencies:

- FAO, UNFFS

¹⁰ Pursuant to paragraph 16(b) of ECOSOC Resolution 2015/33

¹¹ Paragraph 5 of CBD/COP/DEC/XIII/7

CPF partners:

- CIFOR, CBD Secretariat, FAO, ITTO, IUCN, IUFRO, UNDP, UNEP, UNFCCC, UNFFS, other confirmations still pending

Time frame:

- Ongoing, currently planned Phase I for 2017-2018 and Phase II 2019-2020;

Resource implications for the current phase:

- In kind contributions from CPF partners: \$ 60K per annum
- Cash contributions from CPF partners: \$ 300K per annum
- Contributions from non-CPF sources: \$ 0K per annum
- Total projected budget: \$ 95K per annum.

External partners:

- Forest Europe, other regional C&I Processes, UNECE

Wangari Maathai Forest Champion Award

Objective:

- The award aims to recognize an individual's outstanding contribution towards the preservation, restoration and sustainably management of forests, and to communicate the key role forests play in rural livelihoods and the environment across generations. It also aims to serve as an inspiration to all who work tirelessly, but often unrecognized.

Relevance for GFGs, forest-related SDGs and ABTs:

- contributes to all GFGs, forest-related SDGs and Aichi Biodiversity Targets, and in particular GFG6, target 6.5.

Lead agency:

- FAO

CPF partners:

- All. FAO and the host agency for the Award ceremony are on the informal Steering Committee.

Time frame:

- Continuous. Awarded on a biennial basis, linked with major global events of CPF members. Next edition of the award is in 2019

Resource implications:

- In kind contributions from CPF partners: \$ 28K per biennium
- Cash contributions from CPF partners: \$ 26K per biennium
- Contributions from non-CPF sources: \$ -
- Total projected budget: \$ 52K per award.

Policy Learning Initiative (PLI)

Objectives:

- To build instrumental and practical knowledge on means-oriented policy learning for transformative and durable change in support of the UN vision and mission for Forests (UNSPF 2017) including the Global Forest Goals, in the context of the SDGs.
- To identify more effective governance frameworks and policy instruments to implement specific sustainable forest management challenges at all levels and across organizations, sectors, and stakeholders.
- The more detailed objectives regarding the planned activities for the next four years are to:
 - Implement the Policy Learning Playbook and apply the Protocol in different domestic contexts
 - Apply the Policy Learning Protocol to address fragmentation and enhance coherence and synergies in the implementation of global forest governance
 - Train new researchers to apply the Policy Learning Protocol

Relevance for GFGs, forest-related SDGs and ABTs:

- Contributes to GFG 2, 5 and 6, especially relevant to targets 5.2 and 5.3.

Lead agencies:

- IUFRO

CPF partners:

- All CPF members participate in this JI as appropriate. Steering Committee and its members to be discussed within the CPF.

Time frame:

- 2017-2020/continuous

Resource implications for 2019:

- In kind contributions from CPF partners: \$ 10K
- Cash contributions from CPF partners: \$ 10K
- Contributions from non-CPF sources: \$ 180K
- Available resources:¹² \$ 200K
- Total projected budget: \$ 200K

External partners:

- The external partners will be established through the different projects, both nationally and internationally

¹² Pending formal confirmation

Forest Landscape Restoration

Objectives:

To enhance synergies in the global FLR process and assist countries and stakeholders to scale up and strengthen implementation of FLR at national and sub-national levels.

The key components are:

- Mainstream FLR into national, regional and international policy frameworks and facilitate creation of a coherent in-country enabling environment for FLR
- Increase effectiveness and efficiency of resource mobilization for FLR
- Identify, prioritize and implement opportunities for generating enhanced synergies among CPF member FLR programs, including forming partnerships and developing technical capacities on FLR-related science, technology and innovation

Relevance for GFGs, forest-related SDGs and Aichi Biodiversity Targets:

- Contributes to GFG 1, 5 and 6, SDG15, Aichi Biodiversity Target 14, 15

Lead agencies:

- IUCN

CPF partners:

- CIFOR, GEF, FAO, UNDP, UNEP, UNFF, ITTO, IUFRO, ICRAF, IUCN, CBD

Time frame:

- 2018-2020

Resource implications:

- In kind contributions from CPF members: \$664,200
- Cash contributions from CPF members: \$342,650
- Total Co-financing contributions: \$1,006,850
- GEF funding: \$625k
- Total project budget (GEF+ confirmed co-finance) = \$1,631,850

External partners:

- National partners in selected geographies. Other non-CPF GPFLR partners.

2018 Global Conference on Working across sectors to halt deforestation and increase forest area – from aspiration to action - COMPLETED

Objectives:

The main objective of the conference is to make recommendations to the High Level Political Forum on Sustainable Development on actions to be undertaken globally and by countries to help achieve the SDG target of halting deforestation.

More specifically, the conference will:

- Analyse current key drivers of deforestation and ways to address them
- Identify key policy challenges to achieving the SDG target of halting deforestation
- Recommend ways forward, including key actions by countries and the international community.

Relevance for GFGs, forest-related SDGs and ABTs:

- Contributes to GFG 1, SDG15, ABT 5, 15

Lead agencies:

- FAO, UNFFS

CPF partners:

- All

Time frame:

- 2017-2018

Resource implications:

- In kind contributions from CPF partners: \$ 200K
- Cash contributions from CPF partners: \$ 45K
- Contributions from non-CPF sources: \$ 417K
- Total projected budget: \$ 662K.

External partners:

- Governments, regional organizations, stake-holder organizations.

Sustainable Wood for a Sustainable World

Objectives:

- to strengthen sustainable wood value chains in order to enhance their social, economic and environmental benefits from production to consumption.
- identify the needs of stakeholders and move towards improved policy, incentives and institutional frameworks, aiming at increasing sustainable production and consumption of wood and leveraging its contribution to the bioeconomy and circular economy.
- support countries in strengthening capacities to develop sustainable wood value chains that contribute to national and global development objectives.
- generate a more holistic and evidence-based picture of wood production (including its multiple benefits, challenges, and opportunities for growth)
- promote the wide-reaching benefits of sustainable wood to restore positive public image in the global development agenda, particularly in the context of the SDGs and climate change.

Relevance for GFGs, forest-related SDGs and ABTs:

- SDGs 1, 4, 5, 7, 8, 11, 12, 13, 15 and 17 and all six Global Forest Goals

Lead agencies:

- FAO, ITTO, CIFOR

CPF partners:

- FAO, CIFOR, ITTO, WB, CITES

Time frame:

- 4 years (July 2018 – July 2022)

Resource implications:

- Own, in kind: USD 0.86 million
- Own, cash: USD 1.00 million
- Raised, cash: USD 7.66 million
- Cash to be raised: USD 9.28 million
- Total: USD 18.81 million

External partners:

- Intergovernmental and governmental organizations, Research/Academia
- Non-governmental partners: WWF

Green Finance for Sustainable Landscapes (GF4SL)

Objectives:

- connect financial system reform with the forest/landscapes-related agenda;
- engage the financial sector in the transformation process towards low-carbon and sustainable forest-landscapes-related economies, internalizing the environmental externalities, both positive and negative, in the context of global financial system, national financial systems, financial institutions, and financial instruments (e.g., green bonds, blue bonds);
- bridge the perspectives and knowledge gap between the forest/land-use and the finance sectors;
- take stock of, consolidate and disseminate knowledge and lessons learned in green forest-/landscapes-related finance;
- link CPF members with the many ongoing green land-use finance workstreams in the forest and agriculture sectors, such as the Coalition for Private Investment in Conservation (CPIC), the Sustainable Forestry Initiative (SFI), the Sustainable Banking Network (SBN) and the Equator Principles, and the Global Sustainable Investment Alliance (GSIA), and to ensure coordination on flagship initiatives

Relevance for GFGs, forest-related SDGs and ABTs:

- potentially contributes to all GFGs and forest-related SDGs, in particular to SDG 15.2 and GFG 1.1

Lead agencies:

- UNEP, CIFOR, GEF

CPF partners:

- UNFF, ITTO, World Bank, FAO, UNDP, other confirmations still pending

Time frame:

2 years (2019-2020);

Joint Initiatives in the pipeline

Although not in the implementation phase yet, CPF is considering additional joint initiatives and if found feasible, they may be launched within the time frame of this workplan.

Pathway for Designing a Mechanism to Incentivize Deforestation Free Landscapes and Value Chains for Green Growth

Objectives:

The study would aim to identify fiscal measures that could play a strong role in incentivizing the forest/wood sector especially on fiscal measures and incentives that could work in incentivizing and motivating the forest sector in the medium to long term.

Such fiscal measures would include examining ‘legal’ taxes (e.g. where in theory is ‘legal’ but comes from deforestation), ‘sustainable’ timber taxes, royalties, tax benefits/returns to be applied to committed stakeholders/market operators.

The focus here would be on how to build these elements into an incentive system that would encourage increased investment in the forest/wood processing sector where committed stakeholders are assured of fiscal support to see them through the heavy overheads and production costs involved in implementing sustainable value/supply chains.

As an initial step based on the current available funding, 1 or 2 country cases are to be considered for this year in order to enable the 1st FIP report to be finalized by December 2018. Such country cases could be increased next year depending on budget availability.

It would link the work of CPF members on the SW4SW Initiative with the UN SPF and several of the SDGs

Relevance for GFGs, forest-related SDGs and ABTs:

Potentially contributes to all GFGs and forest-related SDGs

Lead agencies:

World Bank, ITTO

CPF partners:

Pending

Time frame:

2018, with possible continuation 2019-2020;

Section III Workplan actions for 2017-2020

1. WORKPLAN ACTIONS FOR 2017

(a) Recurrent activities

(i) UNFF12

- Contribute to *Report of the Secretary-General on enhanced cooperation, coordination and engagement on forest-related issues* (lead: UNFFS)
- Contribute to *Note by the Secretariat on the implementation of the UNSPF* (lead: UNFFS)
- Contribute to the discussions at UNFF12 in May 2017 including especially Item 3 - introduction of CPF Policy Document and work plan, and Panel Discussion on implementation of UNSPF.

(ii) Participation at other global events

- UNFCCC COP23, Bonn, Germany
- 52nd Session of the International Tropical Timber Council, Lima, Peru, December 2017 (lead ITTO)
- Global Landscapes Forum, Bonn, December 2017 (lead CIFOR)

(iii) CPF meetings (lead FAO, UNFFS)

- CPF Working Meetings, January 2017 and March 2017
- Regular meeting during UNFF12, May 2017
- Regular meeting, October 2017, FAO, Rome

(b) Joint Initiatives

(i) CPF Communicators' Network

- Celebration of IDF 2017, including communication of theme, development of communication products and synchronization of activities
- Selection of proposed themes and recommendations for future IDF
- Complete review of website and update it
- Provision of information for website

(ii) Forest Finance Facilitation

- Contribute to development of guidelines for the operation of the Global Forest Financing Facilitation Network for consideration at UNFF13 in 2018¹³

(iii) Global Forest Expert Panels

- Scoping and establishment of Expert Panel on Forests and Water
- First Expert Panel meeting (June 2017)

¹³ Pursuant to paragraph 16(b) of ECOSOC Resolution 2015/33 and

- Development of draft manuscripts of assessment (June – October 2017)
- Second Expert Panel meeting (October 2017)
- Development of draft assessment report (October – November 2017)
- Peer review of draft assessment report (December 2017)

(iv) *Global Forest Information Service*

- Continued provision of information and further improvement of system
- Re-establishment of the Steering Committee
- Strategy setting for next steps of GFIS

(v) *Streamlining Global Forest-related Reporting*

- Task Force meeting on Global Core Set of indicators (Rome, March 2017)
- Online consultations (April-May 2017)
- FRA 2020 Expert Consultation meeting (Finland, June 2017)
- 2nd Task Force meeting (Rome, December 2017)
- Develop additional indicator(s) for and review of all indicators of SDG target 15.2

(vi) *Wangari Maathai Award*

- Announcement of the award, call for nomination
- Establishment of the jury
- Supporting the jury in making recommendation
- Travel and other logistics of the winner
- Presentations

(vii) *Policy Learning Initiative*

- Start implementation of the Peruvian Playbook (workshops and forward-looking analysis)
- Start application Protocol to address fragmentation in global forest governance (identify stakeholders, workshops, forward looking analysis, write Playbook)
- Start training new researchers to apply Protocol (develop manual, identify researchers, training workshop)

(viii) *Forest Landscape Restoration*

- Approval for the development of the Joint Initiative by the CPF (May 2017)
- Development and approval of GEF Project Identification Form (PIF) supporting JI: July 2017
- Initial outreach to CPF members/interviews re: implementation arrangements: November/December 2017

(ix) *2018 Global Conference on Forests*

- Preparation of concept
- Fund raising

(c) **activities to strengthen CPF pursuant to ECOSOC Resolution 2015/33**

(i) *paragraph 22*

- Develop new CPF Policy Document, including Rules of Procedure
- Identify ways to stimulate broader participation of members and assess membership, including through gap-mapping exercise regarding members' programmes and capacities, consideration of refreshed focal agency system and developing Rules of Procedure on Membership
- Develop concept and modalities of CPF Dialogue to actively involve major groups and other stakeholders
- Develop CPF workplan
- Review of existing JIs and consideration of proposed new JIs

(ii) *paragraph 16 (c)*

- contribute to Expert Group Meeting (Brazil, February 2017) to develop format for voluntary national reporting on implementation of the UNSPF and the United Nations Forest Instrument.

Advance copy

2. WORKPLAN ACTIONS FOR 2018

(a) Recurrent activities

(i) UNFF13

- Contribute to documents on implementation of the UNSPF (lead UNFFS)
- Contribute to the panel discussion with CPF members
- Contribute to the topical discussions during the session

(ii) Participation at other global events

- FAO Committee on Forestry (COFO 2018) (lead FAO)
- UN CBD COP 14 (Sharm-el-sheik, Egypt, November) (lead CBD Secretariat)
- UNFCCC COP24 (lead TBD)

(iii) CPF meetings (lead FAO, UNFFS)

- Meeting after the International Conference on Working across sectors...
- Regular meeting during UNFF13
- CPF Retreat following UNFF13 including taking stock of progress, review of Workplan and consideration of CPF response to UNFF13 proposals for future CPF activities
- Regular meeting during COFO and ad hoc meeting during COPs or ITTC

(b) Joint Initiatives

(i) CPF Communicators' Network

- Contribution to development of UNSPF communication and outreach strategy
- Celebration of IDF 2018, including communication of theme, development of communication products and synchronization of activities
- Provision of information for website

(ii) Forest Finance Facilitation

- Contribute to further development of Global Forest Financing Facilitation Network
- Progress on the activities and the operation of the Global Forest Financing Facilitation Network
- Guidelines for the operation of the Global Forest Financing Facilitation Network
- Measures to increase the effectiveness and efficiency of the Global Forest Financing Facilitation Network

(iii) Global Forest Expert Panels

- Third Expert Panel meeting (January 2018)
- Refinement and finalization of assessment report and policy brief (January – February 2018)

- Editing, layout and printing of the assessment report and policy brief (March – May 2018)
- Launch of the assessment report and policy brief on *Forests and Water* (July 2018) at the UN High-Level Political Forum on Sustainable Development (HLFP 2018)
- Presentation of results at COFO 24 in July 2018
- Consideration and conceptualization of the next thematic Expert Panel
- Approval of the next GFEP topic by the CPF

(iv) *Global Forest Information Service*

- Continued provision of information and further improvement of system
- Finalization of revised strategy and implementation
- Development of online forest education tool in collaboration with Joint IFSA-IUFRO Task Force on Forest Education
- Development of information and expert directory for the private sector

(v) *Streamlining Global Forest-related Reporting*

- Presentation of the TF proposal to CPF (Rome, February 2018)
- Presentation of the GCS to UNFF13 (New York, May 2018)
- Presentation of the GCS to COFO (Rome, July 2018)
- Presentation of the GCS to other governing bodies – tbd

(vi) *Policy Learning Initiative*

- Application of the Policy Learning Playbook and Protocol to the case of “Integrated sustainable landscape governance in the forest-agriculture nexus in Kenya”
- Promote the application Protocol to address fragmentation in global forest governance
- Promote training of new researchers to apply Protocol

(vii) *Forest Landscape Restoration*

- Incorporation of CPF members’ input into, and circulation of, draft table of activities (January 2018)
- Revision of advanced draft table of activities by the GEF, reformulation and division of activities in tiers (January 2018)
- Development of the Medium-Sized Project (MSP) document and circulation of complete draft to CPF members (March 2018)
- Approval of MSP by CPF members, confirmation of contributions and issuing of letters of support (March – May 2018)
- Final approval by the GEF and start of implementation (June 2018)

(viii) *2018 Global Conference on Forests*

- Hold Conference and submit outcome to UNFF13 and through it to the HLPF
- Forest event around HLPF – led by UNFFS and other CPF members to attend

(c) **activities to strengthen CPF pursuant to ECOSOC Resolution 2015/33**

(i) ***paragraph 22(g)*** (lead FAO, UNFFS)

- Complete the mapping of capacities for supporting the implementation of UNSPF and the forest-relevant SDGS
- Review membership and decide on pending requests

3. WORKPLAN ACTIONS FOR 2019

(a) **Recurrent activities**

(i) ***UNFF14***

- Contribute to document on enhanced cooperation, coordination and engagement (lead UNFFS)
- Contribute to document on implementation of the UNSPF (lead UNFFS)
- Review and present updated workplan
- Organize informal meeting with donors
- Contribute to document on global forest policy coherence and a common understanding of sustainable forest management (lead UNFFS)
- Contribute to the discussions during the session

(ii) ***Participation at other global events***

- CITES COP18 (lead CITES)
- Rio Pavilion UNCCD COP14
- SG Climate Summit
- UNFCCC COP25 (lead TBD)
- Support to the development of the post-2020 global biodiversity framework

(iii) ***CPF meetings*** (lead FAO, UNFFS)

- Regular meeting during UNFF14
- CPF strategy meeting with principals
- Follow up meeting to UNFF14 including taking stock of progress and review of Workplan

(b) **Joint Initiatives**

(i) ***CPF Communicators' Network***

- Celebration of IDF 2019, including communication of theme, development of communication products and synchronization of activities
- Selection of proposed themes and recommendations for IDF 2020
- Provision of information for website
- Support the Wangari Maathai Award

(ii) ***Forest Finance Facilitation***

- Contribute to further development of Global Forest Financing Facilitation Network- Participate in the development of the Clearing House. Key partners include FAO, UNDP, CBD and UNFCCC secretariats and possibly IUFRO and World Bank
- Progress on the activities and the operation of the Global Forest Financing Facilitation Network

(iii) Global Forest Expert Panels

- Approval of the next GFEP topic by the CPF
- Scoping and establishment of next Expert Panel
- Scoping Meeting of the Expert Panel
- 1st Expert Meeting of the Expert Panel
- 2nd Expert Meeting of the Expert Panel (tbc)

(iv) Global Forest Information Service

- Development of enhanced online forest education platform in collaboration with other CPF members and Joint IFSA-IUFRO Task Force on Forest Education
- Continued provision of information
- Review of GFIS long-term strategy

(v) Streamlining Global Forest-related Reporting

- Review experiences of the use of the GCS and develop a recommendation for further work
- Continue working on the indicators on the Candidate list of GCS
- Submission of review of indicators for SDG target 15.2
- Expert Group Meeting on tier 1 and 2 indicators of GCS

(vi) Wangari Maathai Award

- Announcement of the award, call for nomination
- Establishment of the jury
- Supporting the jury in making recommendation
- Travel and other logistics of the winner
- Award ceremony (hosted by IUFRO)

(vii) Policy Learning Initiative

- Mobilization of resources for the initiative
- Application of the Policy Learning Playbook and Protocol to the case of “Integrated sustainable landscape governance in the forest-agriculture nexus in Kenya”
- Development of a means-oriented, step-by-step protocol for designing effective multi-stakeholder policy learning dialogues

(viii) Forest Landscape Restoration

- CIFOR: discussion forum on FLR financing at GLF
- FAO: assessment of CPF member FLR activities in 10 African countries, identifying opportunities for partnership, capture of synergies. Analysis and recommendations for optimizing links between CPF member FLR platforms.
- ICRAF: pilot activities of enhanced and collaborative support for FLR in partnership with CPF members, in 2 agreed geographies (TBD).
- IUCN: policy & outreach on the connections between FLR and SDGs.
- IUCN: private sector roundtable(s) on FLR investment; learning events.
- IUFRO: 1-2 innovation workshops on innovative approaches and best practices for FLR
- UNDP: development of narrative from CPF to other sectors to bring greater value and highlight the broader roles of forests/FLR in global issues.
- UN Environment: Rapid Diagnostic Tool identifying barriers/opportunities to FLR investment (linkages with The Restoration Initiative GEF Program).
- UNFF: feasibility/capacity assessment of enabling environment in 1-2 geographies for private and public-sector investment in FLR.

(ix) SW4SW

- Two SW4SW Dialogues in Africa (Francophone and Anglophone countries), with the objective of raising awareness and building capacity on the contributions of sustainable wood value chains to sustainable development, based on a cross-sectoral approach, exploring the linkages between sustainable rural and urban landscapes, the role of wood products and opportunities for finance. It will also identify regional priorities to strengthen wood value chains for the achievement of their economic, social and environmental sustainability, through the formulation of a preliminary roadmap.
- Forestry Paper on the economic contributions from forestry, based on the calculation of forest sector economic multiplier.
- Advance the role of sustainable wood in the bioeconomy by producing guidelines for wood-based products in the sustainable bioeconomy
- Advance work on leveraging private finance for the forestry, supporting the Global Forest Financing Facilitation Network.
- Advance work on forest value chains legality and sustainability standards and assessments. Support to make charcoal value chains sustainable in Sub-Saharan Africa.
- Several complimentary activities by CPF partners contributing to the overall aims and objectives of the SW4SW in 2019-2020

4. WORKPLAN ACTIONS FOR 2020

(a) Recurrent activities

(i) ***UNFF15***

- Contribute to document on implementation of the UNSPF (lead UNFFS)
- Contribution of executive heads to High-level segment
- Contribute to other discussions during the session
- Review and present workplan
- Organize informal donor meeting
- CPF Dialogue (stakeholder event)
- Presentation of the CPF strategic vision towards 2030

(ii) ***Participation at other global events***

- FAO Committee on Forestry (COFO 2020) (lead FAO)
- CBD COP15, (lead CBD Secretariat)
- UNFCCC COP26

(iii) ***CPF meetings*** (lead FAO, UNFFS)

- Regular meeting during UNFF15
- CPF Retreat following UNFF15, including development of workplan for 2021-2024, as well as taking stock of progress and consideration of CPF response to UNFF15 proposals for future CPF activities

(b) **Joint Initiatives**

(i) ***CPF Communicators' Network***

- Contribute to development of UNSPF communication and outreach strategy
- Celebration of IDF 2020, including communication of theme, development of communication products and synchronization of activities
- Selection of proposed themes and recommendations for future IDF
- Provision of information for website
- Possible contribution to WFC XV

(ii) ***Forest Finance Facilitation***

- Contribute to further development of Global Forest Financing Facilitation Network- Participate in the development of the Clearing House. Key partners include FAO, UNDP, CBD and UNFCCC secretariats and possibly IUFRO and World Bank
- Availability of resources for the Global Forest Financing Facilitation Network and its priority actions and resource needs for the quadrennial programme of work for the period 2021–2024

(iii) ***Global Forest Expert Panels***

- Peer review process of draft assessment report
- 3rd Meeting of the Expert Panel
- Finalization of the assessment, including final editing, layout design, printing and shipping

- Launch of the assessment report and policy brief

(iv) Global Forest Information Service

- Continued development of enhanced online forest education platform in collaboration with other CPF members and Joint IFSA-IUFRO Task Force on Forest Education
- Other activities to be determined, depending on the results of strategy review

(v) Streamlining Global Forest-related Reporting

- Actions/activities to be developed in line with UNSPF, SDG process and other guidance from Governing Bodies.

(vi) Policy Learning Initiative

- Activities to be determined

(vii) Forest Landscape Restoration

- Implementation of the project “Strengthening CPF Leadership, Partnership and Engagement on Forest Landscape Restoration”
- 2020 activities to include completion of 2019 work, as well as: UNFF-led development of 2 forest-based bankable project proposals on FLR, with support from other CPF members.

(viii) SW4SW

- Support African countries in implementation of SW4SW actions.
- Implement tool for facilitating forest sector understanding and access to private finance.
- SW4SW Dialogues in Latin America and Asia.
- Disseminate knowledge on carbon storage in forest products.
- Capacity building and implementing the transition from oil-economy towards a wood-based bioeconomy as a means to reach SDG's and carbon balance goals.
- Support to make charcoal value chains sustainable in Sub-Saharan Africa.

ANNEX

GUIDANCE FROM GOVERNING BODIES

This Annex provides a summary of the guidance from governing bodies that the CPF has taken into account when developing this Workplan.

UNFF

- Invites CPF support the UNFF and its members in advancing the global forest goals and targets, including through cooperation and partnership among its members, implementing a joint workplan with the Partnership which is aligned with the 4POW and identifying collective actions by all or subsets of the CPF's members, as well as associated resource needs.¹⁴
- Requests its secretariat, in consultation with the members of the UNFF and the CPF, to make recommendations on ways to further increase the effectiveness and efficiency of the operation of the GFFFN and submit them for consideration at UNFF13.¹⁵
- Notes the ongoing efforts of the CPF and its members and other relevant entities and processes to work jointly to further streamline and harmonize reporting, reduce reporting burdens and synchronize data collection, taking into account the collaborative forest resources questionnaire developed as part of the Global Forest Resources Assessment 2015, in order to foster synergy and coherence.¹⁶
- Requests its secretariat, in consultation with Member States, the CPF and its members and other relevant entities and processes, as well as criteria and indicators processes, to propose for consideration at UNFF12 a cycle and a format for national reporting and the enhancement of voluntary monitoring, assessment and reporting under the international arrangement on forests as part of the UNSPF, taking into account and utilizing existing data collection mechanisms.¹⁷
- Decides that its secretariat should manage the GFFFN and implement its activities in collaboration with relevant members of the CPF.¹⁸
- Encourages the CPF and its member organizations: (a) to strengthen the Partnership by formalizing its working modalities, including through consideration of a multilateral memorandum of understanding, and by developing procedures for its effective functioning and operation; (b) to identify ways to stimulate broader participation by existing member organizations in its various activities; (c) to assess its membership and the potential added value of additional members with significant forest-related expertise; (d) to identify ways to actively involve major groups and

¹⁴ Paragraph 39 of E/2017/10

¹⁵ Paragraph 14(a) of E/RES/2015/33

¹⁶ Paragraph 16(b) of E/RES/2015/33

¹⁷ Paragraph 16(c) of E/RES/2015/33

¹⁸ Paragraph 17(b)(ii) of E/RES/2015/33

other stakeholders in activities of the Partnership; (e) to develop a workplan, aligned with the UNSPF, to identify priorities for collective actions by all of the members of the CPF or subsets of members and the resource implications of such actions; (f) to prepare periodic reports on the CPF activities, achievements and resource allocations suitable for a wide range of audiences, including potential donors; (g) to further develop and expand its thematic joint initiatives, taking into account the strengths and focuses of the members of the CPF.¹⁹

FAO Committee on Forestry

- Recommends that FAO in collaboration with the World Bank and other members of the CPF strengthen data collection and information management systems on people's use and benefits from forests, improve broad access to information, and strengthen transparency and accountability.²⁰
- Invites member organizations of the CPF to enhance collaboration in efforts to combat illegal deforestation and forest degradation.²¹
- Requests FAO to review the Global Forest Resources Assessment (FRA) strategy, including its financing strategy, in consultation with FAO Members, members of the CPF and other relevant international agencies and organizations, and align it as necessary towards the needs of SDGs monitoring, as well as to the reporting needs of other global forests processes, aiming at the production and dissemination of robust forest physical and socioeconomic information, including by using remote sensing.²²
- Requests FAO to continue working with members of the CPF, as well as other relevant international processes, to improve and streamline global reporting on forests, with the aim of identifying synergies and reducing the reporting burden on countries.²³
- Invites the CPF and its member organizations to strengthen their collective action to integrate forests with other aspects of sustainable development, in line with the interlinkages and integrated nature of the SDGs.²⁴
- Requests FAO to:
 - disseminate and promote key messages of SOFO 2018 in appropriate fora, including relevant governing and statutory bodies of the Organization, as well as in other processes relevant to land use and forests including the United Nations Forum on Forests (UNFF);

¹⁹ Paragraph 22 of E/RES/2015/33

²⁰ Paragraph 22 of COFO/2014/REP

²¹ Paragraph 48 of COFO/2014/REP

²² Paragraph 17(a) of COFO/2016/REP

²³ Paragraph 17(f) of COFO/2016/REP

²⁴ Paragraph 51 of COFO/2016/REP

- promote the implementation of the United Nations Strategic Plan for Forests 2017-2030 - including by incorporating it within its Medium-Term Plan and Programme of Work and Budget - and support countries in monitoring progress;
- invited UNFF and the governing bodies of CPF member organizations to consider the use of Tier 1 and Tier 2 indicators in their reporting processes; requested FAO to continue working with CPF members on further development of the “Tier 2”, “Tier 3” and “candidate” indicators of the Global Core Set; request FAO to continue to report on progress on the Global Core Set, including at UNFF
- requested FAO to further develop long-term scenarios and solutions for sustainable supply and demand of forest products, especially wood, in collaboration with CPF partners;
- encouraged FAO to continue strengthening its contribution to global forest goals and targets, and to integrate them explicitly into its forest-related plans and programmes;
- recognized FAO’s contributions to the work of UNFF and invited the Forum to continue to engage FAO closely in its work on the Organization’s areas of expertise;
- invited the Forum to continue to use major analytical products of FAO;
- recommended deeper collaboration between regional forestry commissions and the Forum through its regional dimension and suggested that this collaboration be flexible and fit to different regional circumstances
- continue to support the implementation of the UNSPF and the 4POW and align its activities with the Programme of Work in Forestry under the Strategic Framework with them;
- continue and strengthen its leadership role in the CPF and initiate new activities, including, inter alia, on forest education and support to small-holders;
- recognize the contribution to the UNSPF as a core function of the organization and include it in the Medium Term Plan and the Programme of Work and Budget

CBD

- Invites the members of the CPF, in preparing the 2017-2030 CPF Workplan to consider ways and means of further enhancing their individual and collective contributions to the Aichi Biodiversity Targets and support a coordinated approach to the achievement of the forest-related multilateral commitments and goals, such as the following: (a) sharing experiences and related information on the implementation of the forest-related Aichi Biodiversity Targets; (b) identifying actions by which they could provide useful support to countries, including for the implementation of the Strategic Plan 2011-2020 and the Aichi Biodiversity Targets, taking into account the different visions, approaches, models and tools to improve the integrated management of forests, including the development of technical capacity; (c) examining their

respective roles in order to leverage the comparative advantages of each of the members and to further enhance their joint contributions; (d) improving monitoring of and reporting on progress, including the harmonization of indicators and reporting processes; (e) improving knowledge management, including through open data platforms and interoperability to facilitate the sharing and synthesis of information.²⁵

- Requests its Executive Secretary to strengthen collaboration with the members of the CPF, as other relevant organizations and initiatives, to fully respond to its requests in paragraph 21 of decision XII/6 [namely to examine options for further action to achieve the forest-related Aichi Biodiversity Targets in a mutually supportive manner], to support the implementation of the present decision, and to report on progress to its appropriate Subsidiary Body at a meeting prior to its COP 14²⁶; this meeting is scheduled to take place from 9-13 July 2018.
- CBD COP 14 adopted several decisions contained provisions that are relevant to the work of the CPF in its efforts to support the implementation of the UNSPF.

Of most relevance to the UN SPF was Decision 14/30 on Cooperation with other conventions, international organizations and initiatives. Based on the information document prepared for the 2nd meeting of the Subsidiary Body on Implementation in July 2018²⁷ with input from CPF members, recommendations had been made to the COP and were subsequently adopted, calling for:

- Alignment between Parties' National Biodiversity Strategies and Action Plans and their Voluntary National Contributions under the UNSPF;
- Further engagement of the SCBD with the CPF on the development of its work plan and joint initiatives; and
- Further guidance on the support that may be available from CPF members to implement the Short-Term Action Plan on Ecosystem Restoration (STAPER).²⁸

UNCCD

- Directs its secretariat to invite other relevant agencies and stakeholders to seek cooperation to achieve SDG target 15.3.²⁹
- Requests its secretariat and appropriate UNCCD bodies to explore how they could further develop partnerships with other organizations to provide scientific and technical support to the Parties by, inter alia, developing a 'user guide' for implementing LDN [land degradation neutrality] at the country level.³⁰

²⁵ Paragraph 5 of CBD/COP/DEC/XIII/7

²⁶ Paragraph 7 of CBD/COP/DEC/XIII/7

²⁷ CBD/SBI/2/INF/28 - Cooperation with other conventions, international organizations and partnerships – joint and individual contributions from CPF member organizations to the achievement of the Aichi Biodiversity Targets, <https://www.cbd.int/doc/c/9829/80c9/cd174e1a9131f43f11c61fbf/sbi-02-inf-28-en.pdf>

²⁸ CBD COP Decision 14/30, para 18; 33-38

²⁹ Paragraph 9 of Decision 3/COP12

³⁰ Paragraph 10(b) of Decision 3/COP12

- Requests its secretariat and appropriate UNCCD bodies to improve the effectiveness of collaboration with the other Rio conventions and other partners at national and, as appropriate, subnational levels to support the implementation and monitoring of Land Degradation Neutrality (LDN) targets and initiatives.³¹

GEF

- The GEF General Assembly convened on 27-28 June 2018 and adopted the new Programming Directions for the 7th GEF cycle (2018-2022). These Programming Directions include several provisions to promote the Sustainable Management of Forests (SFM) in the GEF beneficiary countries. One of them is a new dedicated Impact Program on Sustainable Forest Management. This Program focuses on the Amazon, the Congo Basin and the Drylands. In addition, the new GEF-7 strategy offers other means supporting SFM through the biodiversity and Land Degradation funding windows and through the Food Systems, Land Use and Restoration Impact Program. In total, the GEF is expected to make available at least \$700 million of grants over the course of the next 4 years to support the conservation and the sustainable management of forests worldwide.

ITTO

- The ITTO's Strategic Action Plan (SAP) 2013-2018, an International Tropical Timber Council (ITTC) approved document specifically refers to ITTO's close cooperation with other international organizations with forest-related mandates and was a founding member of the Collaborative Partnership on Forests (CPF), which was established in 2000 to support the work of the United Nations Forum on Forests (UNFF) and to enhance coordination among the international conventions, organizations and institutions with forest-related mandates. ITTO also cooperates with a wide range of regional and national-level organizations and civil-society and private-sector stakeholders.
- ANNEX III of ITTO's 2013-2018 SAP's paragraph on Partnerships between ITTO and Other Organizations mentions one of ITTO's key strategies as promoting SFM related activities in member countries through its leverage and collaboration with other organizations and institutions. This collaboration is carried out through a variety of formal arrangements, such as Memoranda of Understanding (MoUs) and partnership agreements (such as the Collaborative Partnership on Forests (CPF), as well as informal arrangements.

³¹ Paragraph 10(f) of Decision 3/COP12